



**MINISTER OF EDUCATION, CULTURE  
AND SCIENCE OF MONGOLIA**

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Mr. Robert Dawson

Deputy Director-General for  
Management and Administration  
Global Green Growth Institute  
19<sup>th</sup> Fl. Jeongdong Bldg  
21-15 Jeongdong-gil, Jung-gu  
Seoul 100-784  
Republic of Korea

RE: Value for Money Audit of the Mongolia  
Country Program of the Global Green Growth Institute  
(GGGI) during the 2013 – 2014 biennium

Dear Mr. Dawson,

On behalf of the Ministry of Education, Culture and Science of Mongolia, I wish to acknowledge the important partnership with the Global Green Growth Institute (GGGI) and the valuable support that the Government of Mongolia received from GGGI during the 2013-2014 biennium. Regrettably, I was not able to meet with the recent KPMG auditor group during their recent visit to Mongolia. Consequently, I hereby submit the following additional information for consideration in their study of the Value for Money of the GGGI program.

From July 2012 until October 2014, I served as the Vice Minister for Environment and Green Development, working closely with GGGI on green development policy development and strategic planning. During this period, the Government of Mongolia took the necessary steps to become a full member of GGGI. In this process, GGGI's in-country presence and responsiveness to the government's green development priorities has only strengthened.

In 2013, GGGI supported government in its efforts to build an evidence-base and development case for green growth actions in the transportation and energy sectors. GGGI helped facilitate the process of information collection and analysis, application of global best practices and capacity building for civil servants and others. Consequently, GGGI and the government released two sectorial strategy analyses that helped inform the National Green Development Policy of Mongolia and its targets.

In 2014, GGGI built upon its partnership with the government through the provision and coordination of capacity building, multi-stakeholder consultations and analytical support for green growth action planning, statistics development and sectorial strategy. We were especially satisfied with the results of the GGGI-supported joint multi-stakeholder consultations and GGGI's support for the design and feasibility study of a green public kindergarten model. The consultative workshops that took place in 2013 and 2014, particularly those in December 2014 in Ulaanbaatar, helped to ensure broad input into the government's green growth planning and to begin the process of applying national

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strategy to the needs of local communities. Ultimately, our policies and plans will be measured by the infrastructure that gets built. With this in mind, GGGI responded to our request for support in specific, locally suitable design and cost-benefit analysis for a demonstration green public educational facility.

In Mongolia, GGGI is both responsive and focused, aligning closely with the government's green development priorities. With its resources for Mongolia programming, GGGI has provided timely and cost-effective assistance in close collaboration with the government. Our cooperation has helped strengthen the government's commitment to green development.

I would like to express my gratitude to the Global Green Growth Institute for its assistance during the 2013-2014 biennium, and I look forward to further collaboration with GGGI in the near future to help the government achieve its green development ambitions.

Best Regards,

A handwritten signature in black ink, appearing to read 'Buya TULGA', with a stylized flourish at the end.

Vice Minister Buya TULGA